

## APPLICATION FORM MSM-ESAMI RTA DBA PROGRAM

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**Dear Doctoral Applicant,**

Please be as complete and precise as possible in filling in this form. Send it together with the supplementary materials to:

**The Director General**  
**Attn: Coordinator, DBA Program**  
**ESAMI P. O. Box 3030**  
**Tel: +255 272508384/5-7. Fax: +255 272508285**  
**Email: [rta@esamihq.ac.tz](mailto:rta@esamihq.ac.tz)**  
**Arusha, TANZANIA**

**Or**

**Manager Research Operations**  
**Research Department**  
**Maastricht School of Management**  
**P.O. Box 1203, 6201 BE Maastricht**  
**Tel: +31 433870808. Fax: +31 433870800**  
**Email: [doctoral@msm.nl](mailto:doctoral@msm.nl)**  
**THE NETHERLANDS**

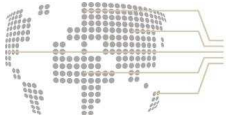
All fields need to be filled in, using the English language only.

**Please provide the following supplementary materials with the completed application form. Check before closing the envelope, if all documents are included:**

- Certified copies of diploma's, with certified English translation;
- Certified copies of transcript/grade list. These transcripts have to be embossed with the issuing school's seal, with certified English translation;
- Two recommendation letters;
- Proof of English proficiency (Required if your native or predominant language is not English):
  - Minimum TOEFL score: 85 internet-based
  - 250 computer-based
  - 600 paper-based
- Minimum IELTS score: 6.0
- Official GMAT score (if available);
- A personal resume in English;
- A three-page research idea indicating the area of interest within the RTA framework;
- A non-refundable processing fee of USD 60 (or EUR 45).

If you have any questions regarding your application please do not hesitate to contact us at:

**MSM: Phone: +31-43-3870808. Fax: +31-43-3870800. E-mail: [doctoral@msm.nl](mailto:doctoral@msm.nl) or**  
**ESAMI: Tel: +255 272508384/5-7. Fax: +255 272508285. E-mail: [rta@esamihq.ac.tz](mailto:rta@esamihq.ac.tz)**



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**1. Personal**

Mr.  Ms.  Mrs.

Family name \_\_\_\_\_

First name \_\_\_\_\_ Middle name \_\_\_\_\_

Home address \_\_\_\_\_

P.O. Box \_\_\_\_\_

City \_\_\_\_\_ zip code \_\_\_\_\_

Country \_\_\_\_\_

Home telephone (country code, area code, number) \_\_\_\_ - \_\_\_\_ - \_\_\_\_\_

Home fax (country code, area code, number) \_\_\_\_ - \_\_\_\_ - \_\_\_\_\_

Mobile phone (country code, number) \_\_\_\_ - \_\_\_\_ - \_\_\_\_\_

Personal e-mail \_\_\_\_\_

Date of birth (day/month/year) \_\_\_\_\_ Place of birth \_\_\_\_\_

Nationality \_\_\_\_\_

Preferred address for further correspondence:  Home address

Business address

**2. Emergency data**

Person to be notified \_\_\_\_\_

Type of relation \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_ zip code \_\_\_\_\_ Country \_\_\_\_\_

Telephone (country code, area code, number) \_\_\_\_ - \_\_\_\_ - \_\_\_\_\_

Fax (country code, area code, number) \_\_\_\_ - \_\_\_\_ - \_\_\_\_\_

Mobile phone (country code, number) \_\_\_\_ - \_\_\_\_ - \_\_\_\_\_

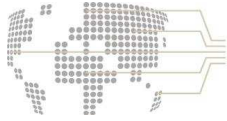
E-mail \_\_\_\_\_

**3. Educational background**

Highest qualification  PhD degree  College degree

Master degree  Other \_\_\_\_\_

Bachelor degree



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**History (list most important programs attended – up to three – with most recent first)**

1. Educational institute/University \_\_\_\_\_

Start date \_\_\_\_\_ finish date \_\_\_\_\_

Major \_\_\_\_\_

Degree/diploma:  PhD  Master  Bachelor  College  Other  
 No diploma/degree

2. Educational institute/University \_\_\_\_\_

Start date \_\_\_\_\_ finish date \_\_\_\_\_

Major \_\_\_\_\_

Degree/diploma:  PhD  Master  Bachelor  College  Other  
 No diploma/degree

3. Educational institute/University \_\_\_\_\_

Start date \_\_\_\_\_ finish date \_\_\_\_\_

Major \_\_\_\_\_

Degree/diploma:  PhD  Master  Bachelor  College  Other  
 No diploma/degree

**4. Professional background**

Total years of work experience: \_\_\_\_\_

**Current employer**

Name organization/company \_\_\_\_\_

Type of organization  Government  NGO  
 Semi-government  Private company

Business address \_\_\_\_\_

City \_\_\_\_\_ Postal code \_\_\_\_\_

Country \_\_\_\_\_

Business telephone (country code, area code, number) \_\_\_\_\_ - \_\_\_\_\_ - \_\_\_\_\_

Business fax (country code, area code, number) \_\_\_\_\_ - \_\_\_\_\_ - \_\_\_\_\_

Mobile phone (country code, number) \_\_\_\_\_ - \_\_\_\_\_

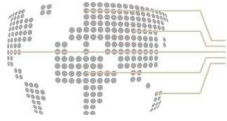
Business E-mail \_\_\_\_\_

Current position \_\_\_\_\_ in position since \_\_\_\_\_

Description of duties and responsibilities \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_



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***Previous employers***

1. Name organization/company \_\_\_\_\_

Position held \_\_\_\_\_

Start date \_\_\_\_\_ finish date \_\_\_\_\_

Description of duties and responsibilities \_\_\_\_\_

\_\_\_\_\_

2. Name organization/company \_\_\_\_\_

Position held \_\_\_\_\_

Start date \_\_\_\_\_ finish date \_\_\_\_\_

Description of duties and responsibilities \_\_\_\_\_

\_\_\_\_\_

Professional Society memberships \_\_\_\_\_

\_\_\_\_\_

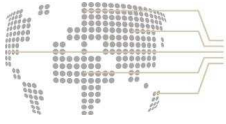
**5. Recommendations**

Two letters of recommendation on official letterhead from individuals who can evaluate your professional experience and judge your likelihood of success in this program (e.g. your current/previous managers) should accompany this application.

Names and positions of the two people sending the Referee Report forms:

1. \_\_\_\_\_

2. \_\_\_\_\_



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**6. Areas of Management**

Indicate your relative degree of knowledge in each of the areas listed below:

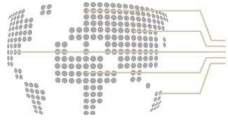
	Basic	Good	Excellent
Accounting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Business Law	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Business Ethics	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Economics	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Finance	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
International Business	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Literature search & review	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Management Information Systems	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marketing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mathematics	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Operations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Organizational behavior	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Public Administration	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Qualitative data collection & analysis (e.g. interviews)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Quantitative data collection (e.g. surveys)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Research Methods	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Statistics	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Strategy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

GMAT taken  Yes

No

If yes, date taken

Score \_\_\_\_\_



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**7. Proficiency in English**

Indicate your relative degree of knowledge in each of the areas listed below:

	Basic	Good	Excellent
Oral	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Written	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Reading	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

English Language test taken:  TOEFL  IELTS

If yes, date taken \_\_\_\_\_

Score \_\_\_\_\_

Other English language test taken \_\_\_\_\_

Result \_\_\_\_\_

**8. Professional Objectives of Joining the DBA Program**

Please pay a visit to the MicroLINKS Wiki ([http://apps.develebridge.net/amap/index.php/Main\\_Page](http://apps.develebridge.net/amap/index.php/Main_Page)) to *get a feel* of the value chain approach. Use several key words to express your *first impressions* of the value chain approach.

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In which empirical setting of our program are you interested (Agriculture, Manufacturing, Mining, Public Utilities, Tourism)?

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If you were given the opportunity to enhance the competitiveness of the industry of your choice, which 2 measures would you take?

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What are your professional/learning objectives in examining this *empirical setting*?

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What are your most important expectations regarding the DBA program?

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What other information would you like to add, that would aid the Admission Committee?

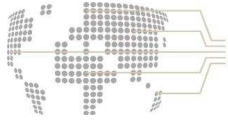
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**9. Other**

Who recommended you this program?

\_\_\_\_\_

Please indicate how you heard about the program

- Relative
- Internet
- Publications/advertisement in: \_\_\_\_\_
- Fair
- Other: \_\_\_\_\_

**10. Finance**

I intend to finance my studies by:

- Myself
- My employer
- My government
- Fellowship, namely \_\_\_\_\_
- Other \_\_\_\_\_

**11. Statement**

I declare that I have read the ***Rules and Regulations governing the Doctoral Degree program at MSM and the documents MSM-ESAMI RTA DBA Research Program & MSM-ESAMI RTA DBA Program Information*** carefully and that I will meet all requirements.

My application to the program implies that in case of admission I accept to abide with the students regulations of the Maastricht School of Management.

I certify that the information given in this application form is complete and accurate to the best of my knowledge. I permit the Maastricht School of Management or its agents to use all means reasonable to verify the information I have provided in this application.

\_\_\_\_\_  
Signature of applicant

\_\_\_\_\_  
Place & Date